# **Public Document Pack**

**Dear Councillor** 

# **EXECUTIVE - MONDAY, 7TH DECEMBER, 2015**

Please find attached updated the appendices related to the Financial Performance Monitoring Item Monday, 7th December, 2015 meeting of the Executive, forwarded to Members under separate cover.

# Agenda No Item

3 <u>FINANCIAL PERFORMANCE MONITORING AS AT MONTH 7 2015/16</u> (Pages 1 - 48)

Yours sincerely



# Agenda Item 3

#### **BLACKPOOL COUNCIL**

**REPORT** 

of the

#### **DIRECTOR OF RESOURCES**

to the

#### **EXECUTIVE**

#### 7th DECEMBER 2015

### FINANCIAL PERFORMANCE MONITORING AS AT MONTH 7 2015/16

### 1. Introduction

1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 7 months of 2015/16, i.e. the period to 31st October 2015, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme plus statements relating to Cash Flow Summary and Balance Sheet Summary.

# 2. Report Format

2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:

• Appendix 3a - Chief Executive

Appendix 3b - Deputy Chief Executive

• Appendix 3c - Governance and Regulatory Services

Appendix 3c/d - Ward Budgets
 Appendix 3e - Resources

Appendix 3f - Places

Appendix 3g - Strategic Leisure Assets

• Appendix 3h - Community and Environmental Services

Appendix 3i - Adult Services
 Appendix 3j - Children's Services
 Appendix 3k - Public Health

• Appendix 3I - Budgets Outside the Cash Limit

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2015/16. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

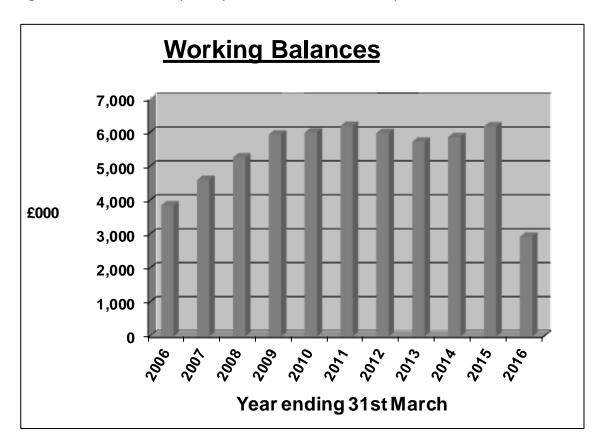
# 3. Directorates' Budget Performance

3.1 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 7 forecast overspend of £3,256k for 2015/16 are summarised below:-

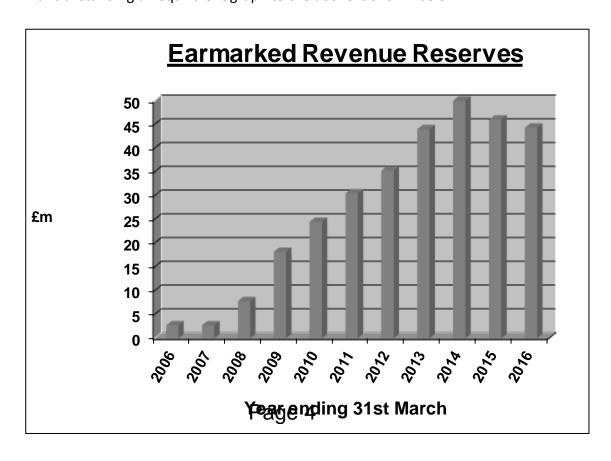
Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £2,468k is forecast. Children's Social Care is forecast to overspend by £1,130k, particularly because of the high cost of Looked After Children (LAC). Whilst numbers have stabilised at between 440 and 460 for over 12 months, the overspend is due to placement mix. There is an imbalance between the reduced Education Services Grant and the commitments against it showing a £1,085k pressure which is due to both historical and in-year academy conversions. There are overspends in Local Services Support Grant of £104k, Children's Safeguarding of £116k and Lifelong Learning and Schools of £128k mitigated by savings of £95k in Early Help for Children and Families.	2,468
Public Health	An overspend of £1,207k is forecast due to the in-year reduction of grant from the Department of Health. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.	1,207
Resources	Property Services is forecasting a £682k overspend based on the current pace of property rationalisation and pressure from rental income within the Central Business District. Other pressures within the directorate are mainly due to staffing costs, but, these have been mitigated by savings of £99k in Procurement and Projects and £51k in Revenues, Benefits and Transactional Services.	601
Adult Services	Adult Commissioning Placements and Care and Support are forecasting an overspend of £364k. This in-year shortfall is as a result of the delay to the review programme for commissioning. Adult Safeguarding is forecasting an overspend of £119k as a result of additional legal and staffing costs not covered by New Burdens Funding.	467
	Page 2	

Community and Environmental Services	Waste Management has a pressure of £34k due to a decrease in income from recycling waste arising from a downturn in the recyclate market. The £856k PFI Grant is no longer available and is subject to Judicial Review with the risk being covered against the specific Waste PFI reserve. A Travel and Road Safety pressure of £167k is undergoing a review and there are pressures of £148k in Leisure due to a lower income forecast. These are partially mitigated by various other savings and pressures across the remaining services.	333
Places	The Directorate has a pressure of £49k. Print Services is forecasting an overspend of £49k due to an income target that needs to be reviewed as part of a wider review of the service.	49
Governance and Regulatory Services	An underspend of £13k is forecast. An overspend of £32k in Registration and Bereavement Services is due to the levels of demand in the Coroners and Mortuary Service. This is offset by an underspend of £48k in the Democratic Governance service arising from staff savings and reduced expenditure on special events and area forums.	(13)
Deputy Chief Executive's Directorate	The Human Resources, Communication and Engagement divisions are forecasting an underspend of £27k due to staff vacancies.	(27)
Budgets Outside the Cash Limit	Concessionary Fares are forecasting a pressure of £663k due to increased bus patronage. Parking Services is £460k down on its income target. Treasury Management has a £1,231k favourable position due to the ongoing temporary windfall from the short-term interest rates payable to finance recent capital expenditure and a lower interest charge on the Local Government Reorganisation debt. The New Homes Bonus underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus, based on the Start-Up Funding Allocation. The cost to the Council of supporting the Subsidiary Companies is forecasting an underspend of £75k due to the reducing balance payback of prudentially borrowed schemes.	(322)
Strategic Leisure Assets, Contingencies / Reserves	An underspend of £1,507k is forecast. Public Health is forecasting an overspend of £1,207k and an equivalent amount is currently offset within contingencies with a further saving of £300k previously identified.  Strategic Leisure Assets is forecasting a £1,246k position which is a deterioration from month 6 reflecting a position that is slightly less than forecast. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves Page 3	(1,507)

3.2 The graph below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.3 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's strong financial standing an equivalent graph to the above is shown below:



### 4. Directorate Budget Savings Performance

4.1 As at 31st October 2015 71% of the 2015/16 savings target has already been delivered. The full-year forecast predicts that 87% (86% last month) will be achieved by the year-end, which takes into account anticipated pressures and savings.

#### 5. Collection Rates

#### 5.1 Council Tax

At the end of month 7 the collection rate for Council Tax was 60.5%. This compares to 62.7% at the same point in 2014/15.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme, the target collection rate is 98% over a 5-year collection period.

### 5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided.

At the end of month 7 the collection rate for those who have to pay Council Tax Reduction Scheme, either for the first time or in addition to a proportion of their Council Tax, is 41.7%. This compares to 43.5% at the same point in 2014/15.

The likely impact for 2015/16 is that the underlying rate of collection of Council Tax Reduction Scheme will be lower than 2014/15 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

#### 5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1<sup>st</sup> April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 7 the collection rate for Business Rates was 60.7%. This compares to 61.1% at the same point in 2014/15.

From April 2014 Business Rate payers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay.

The audited Business Rate cumulative deficit as at 31st March 2015 is £11.3m. The Council's share of this is £5.54m (49%) and provision has been made for this.

### 6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.
- 6.2 As at month 7 an overall nil variance on capital schemes is anticipated.

# 7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2015/16.
- 7.2 During the first 7 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31<sup>st</sup> March 2015 due to the accelerated receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result, the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

# 8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 7. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 7-month period there has been an increase in Property, Plant and Equipment of £12.4m and an increase in cash and cash equivalents of £1.8m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.

### 9. Conclusion and Recommendations

9.1 There has been an improvement in the position compared to month 6 by £306k, however, the Council is predicting a significant deterioration in its financial standing in comparison with Budget. Working balances are estimated to fall by £3,256k against the budgeted position over the year. This fall is in the context of the audited working balances at the start of the year of £6,188k, aperosion of 52.6%.

- 9.2 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2015/16 within this report contravenes one of the two specific conditions that excess spending does not:
  - 1. exceed 1% (i.e. £4.4m) of the authority's total gross revenue expenditure; or
  - 2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (i.e. £3.0m).

However, in the context of £45m of Earmarked Revenue Reserves and with 5 months of the financial year remaining there should still be sufficient time to redress the position, though this will inevitably require a bringing forward of budget savings plans from next year.

- 9.3 As a supportive measure to give services every chance to deliver a breakeven budget, the Executive agreed at its meeting on 22<sup>nd</sup> June 2015 to carry forward only the 2014/15 underspend of £237,000 on Ward budgets to 2015/16 and that all other 2014/15 under and overspendings were to be written off.
- 9.4 In response to the financial position the Director of Resources is holding regular meetings with individual Directors to discuss the robustness and integrity of current year budget forecasts and the plans in place to deliver an in-year breakeven position.
- 9.5 The Executive is asked:
  - i) to note the report; and
  - to require the respective Directors and Director of Resources to continue to closely monitor and manage financial and operational performances, particularly in Children's Services, Public Health, Property Services, Concessionary Fares, Adult Services, Parking Services, Community and Environmental Services, and Places.

Steve Thompson
Director of Resources

19th November 2015



# Revenue summary - budget, actual and forecast:

			LACKPOOL COUNCI				
		FORECAST GENERAL		AT 31 MARCH 201	.6		
			SUMMARY	EXPENDITURE			
		BUDGET		VARIANCE	2011/15		
	CENEDAL FUND	ADUICTED	EVENIDITUE	2015/16	FORECACE	E/CACT FULL	2014/15
APP.	GENERAL FUND	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OV
	NET REQUIREMENTS	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/F\
		BUDGET £000	£000	£000	£000	(UNDER) / OVER £000	£000
		1000	1000	£000	£000	£000	1000
3(a)	CHIEF EXECUTIVE	526	263	263	526	-	-
(b)	DEPUTY CHIEF EXECUTIVE'S DIRECTORATE	1,389	1,229	133	1,362	(27)	-
(c)	GOVERNANCE & REGULATORY SERVICES	1,777	1,079	685	1,764	(13)	-
c/d)	WARD BUDGETS	507	118	389	507	-	(237)
(e)	RESOURCES	2,522	(442)	3,565	3,123	601	-
3(f)	PLACES	6,975	118	6,906	7,024	49	-
3(g)	STRATEGIC LEISURE ASSETS	1,289	(513)	3,048	2,535	1,246	-
3(h)	COMMUNITY & ENVIRONMENTAL SERVICES	44,109	19,252	25,190	44,442	333	-
3(i)	ADULT SERVICES	43,554	22,243	21,778	44,021	467	_
3(j)	CHILDREN'S SERVICES	36,426	16,521	22,373	38,894	2,468	_
3(k)	PUBLIC HEALTH	-	(3,519)	4,726	1,207	1,207	_
3(I)	BUDGETS OUTSIDE THE CASH LIMIT	17,116	7,432	9,362	16,794	(322)	_
٠.,		27,110	7,132	3,302	10,75	(322)	
	CAPITAL CHARGES	(26,686)	(15,567)	(11,119)	(26,686)	-	-
	NET COST OF SERVICES:	129,504	48,214	87,299	135,513	6,009	(237)
	CONTRIBUTIONS:						
	-TO / (FROM) RESERVES	(3,000)	-	(4,246)	(4,246)	(1,246)	
	-2014/15 SERVICE UNDERSPENDS	(237)	-	(237)	(237)	-	
	- REVENUE CONSEQUENCES OF CAPITAL	150	-	150	150	-	
	CONTINGENCIES	1,591	_	84	84	(1,507)	
	NW REGIONAL FLOOD DEFENCE LEVY	65	-	65	65	-	
	CONTRIBUTIONS, etc.	(1,431)	-	(4,184)	(4,184)	(2,753)	
		, , ,			, , , ,	, , ,	
	TOTAL NET EXPENDITURE TO BE						
	MET FROM PUBLIC FUNDS	128,073	48,214	83,115	131,329	3,256	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(3,256)	(3,256)	(3,256)	
	NET REQUIREMENT AFTER						
	WORKING BALANCES	128,073	48,214	79,859	128,073	-	



# **Blackpool Council**

# Schedule of Service forecast annual overspendings over the last 12 months

		Report	2014	2014	2015	2015	2015	2015	2015	2015	July 2015	Aug 2015	Sept 2015	Oct 2015
			2000	£000	£000	£000	£000	€000	£000	£000	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS STRAT	TEGIC LEISURE ASSETS		191	333	333					928	928	959	1,078	1,246
CHILDREN'S SERVICES CHILDREN'S	REN'S SOCIAL CARE	18/04/13	1,249	1,308	1,376	1,855	1,855			517	569	755	1,078	1,130
CHILDREN'S SERVICES EDUCA	ATION SERVICES GRANT		726	726	726	755	755			1,085	1,085	1,085	1,085	1,085
RESOURCES PROPE	ERTY SERVICES (Incl. INVESTMENT PORT	FOLIO)	415	447	223	217	217			753	749	661	717	682
PUBLIC HEALTH CHILDE	REN (0-19) - NCMP MANDATED													451
ADULT SERVICES CARE 8	& SUPPORT									388	381		435	410
PUBLIC HEALTH SEXUA	AL HEALTH SERVICES - MANDATED													378
PUBLIC HEALTH SUBST	TANCE MISUSE (DRUGS AND ALCOHOL)													350
COMMUNITY & ENVIRONMENTAL SERVICES TRAVE	EL AND ROAD SAFETY		270	270	270	294	294			144	155	149	161	167
COMMUNITY & ENVIRONMENTAL SERVICES LEISUF	IRE FACILITIES & SPORT DEVELOPMENT												148	148
CHILDREN'S SERVICES LIFELO	ONG LEARNING & SCHOOLS												75	128
ADULT SERVICES ADULT	T SAFEGUARDING		78	82							115	126	119	119
CHILDREN'S SERVICES CHILDREN'S	PRENS SAFEGUARDING		118	119	145					103	99	98	110	116
CHILDREN'S SERVICES LOCAL	L SERVICES SUPPORT GRANT		82	82	82					104	104	104	104	104
ADULT SERVICES ADULT	T COMMISSIONING PLACEMENTS		999	754	914	1,032	1,032			767	629	634	209	-
COMMUNITY & ENVIRONMENTAL SERVICES HIGHW	WAYS		437	407	388	373	373							-
GOYERNANCE & REGULATORY SERVICES REGIST	STRATION AND BEREAVEMENT SERVICES	8	125		104									-
RESOURCES CUSTO	OMER FIRST		75											-
Q														
O Sub To	otal		4,765	4,528	4,561	4,526	4,526	-	-	4,789	4,814	4,571	5,319	6,514
Transfe	er to Earmarked Reserves (note 3)		-	_	-	-	-	-	-	(928)	(928)	(959)	(1,078)	(1,246)
_	(									()	(7)	(,,,,,	( , , , , , ,	( )= ( )
Other ©	General Fund (under) / overspends		(3,777)	(3,814)	(3,957)	(2,941)	(2,941)	-	-	(395)	(414)	(445)	(679)	(2,012)
Total			988	714	604	1,585	1,585	-	-	3,466	3,472	3,167	3,562	3,256

#### Notes:

- 1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their respective financial performance over a 12-month rolling basis for comparison of progress being made.
- 2. The Strategic Leisure Assets overspend reflects the in-year position.
- 3. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

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# **Blackpool Council - Chief Executive**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
NET EXPENDITURE						
CHIEF EXECUTIVE	526	263	263	526	-	-
TOTALS	526	263	263	526	-	-

# **Commentary on the key issues:**

# **Directorate Summary**

The Revenue summary (above) lists the outturn projection for the service against its respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

The Directorate is forecasting a breakeven position for 2015/16.

**Budget Holder – Mr N Jack, Chief Executive** 



# **Blackpool Council – Deputy Chief Executive's Directorate**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
DEPUTY CHIEF EXECUTIVE'S						
DIRECTORATE						
NET EXPENDITURE						
HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT	(98)	311	(436)	(125)	(27)	-
BUSINESS SUPPORT & RESOURCES	1,300	1,134	166	1,300	-	-
ІСТ	187	(216)	403	187	-	-
TOTALS	1,389	1,229	133	1,362	(27)	-

# Commentary on the key issues:

### **Directorate Summary – basis**

The Revenue summary (above) lists the outturn projection for each individual service within the Deputy Chief Executive's Directorate against their respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

#### **Human Resources, Communication and Engagement**

The Human Resources, Communication and Engagement divisions are forecasting an underspend of £27k for the year due to vacancy savings across various teams, partly offset by a reduction in Service Level Agreement (SLA) income across HR and payroll services. The service is forecast to meet its savings requirement in 2015/16.

#### **Business Support and Resources**

The Business Support and Resources division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

# **Information and Communication Technology**

The Information and Communication Technology division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

# Budget Holder - Mrs C McKeogh, Deputy Chief Executive - Deputy Chief Executive's Directorate



# **Blackpool Council – Governance and Regulatory Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
GOVERNANCE & REGULATORY SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,485	1,577	860	2,437	(48)	-
LICENCING	(276)	(2.07)	(66)	(272)	2	
LICENSING	(376)	(307)	(66)	(373)	3	-
REGISTRATION AND BEREAVEMENT SERVICES	(332)	(191)	(109)	(300)	32	_
	(332)	(131)	(203)	(300)	52	
GOVERNANCE & REGULATORY SERVICES	1,777	1,079	685	1,764	(13)	-
	,	,		,	, ,,	
WARDS	507	118	389	507	_	(237)
						, , ,
TOTALS	2,284	1,197	1,074	2,271	(13)	(237)

# **Commentary on the key issues:**

## **Directorate Summary - basis**

• The Revenue summary (above) lists the outturn projection for each individual service within Governance and Regulatory Services against their respective, currently approved, revenue budget. The adjusted budget for 2015/16 includes the 2014/15 underspend carried forward. Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

#### **Governance and Regulatory Services**

- The Democratic Governance service is forecasting an underspend of £48k for 2015/16 due to in-year staffing savings, and reduced expenditure on special events and area forums.
- The Licensing Service is forecasting an overspend of £3k for 2015/16 due to a shortfall against income targets, partly offset by vacancy savings and savings on Supplies and Services budgets.
- Following remedial works at Carleton Crematorium in 2014, the three cremators are now fully operational and it is anticipated that income targets in 2015/16, whilst challenging, will be achieved. However, some pressures are forecast in the Coroners and Mortuary service due to the levels of demand and this is leading to a forecast overspend across the Registration and Bereavement service of £32k for 2015/16.
- Ward budgets are expected to break even in 2015/16.

Budget Holder - Mr M Towers, Director of Governance and Regulatory Services.



# Blackpool Council Ward Budgets 2015/2016 Month 7

#### Wards

Wards Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2015-16 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2015-16 Budget
Anchorsholme Ward	Clir. Galley						Schemes	
BC1001	Cllr. Williams	4	4	0	4	£17,216.71	£2,200.00	£15,016.71
Bispham Ward	Clir. Clapham						· · · · · · · · · · · · · · · · · · ·	, , , , , , , , , , , , , , , , , , ,
BC1002	Clir. C Maycock	0	0	0	0	£15,000.00	£2,086.06	£12,913.94
Bloomfield Ward	Cllr. Cain							
BC1003	Cllr. Jones	8	8	0	8	£30,538.68	£28,541.14	£1,997.54
Brunswick Ward	Clir. Blackburn							
BC1004	Clir. G Coleman	0	0	0	0	£15,982.55	£2,000.00	£13,982.55
Claremont Ward	Clir. I Taylor							
BC1005	Cllr. L Williams	5	5	0	5	£40,428.95	£25,268.81	£15,160.14
Clifton Ward	Cllr. Hutton							
BC1006	Clir. L Taylor	3	3	0	3	£16,484.39	£2,150.00	£14,334.39
Greenlands Ward	Clir. Ryan							
BC1007	Cllr. Wright	8	8	0	8	£20,148.24	£7,129.43	£13,018.81
Hawes Side Ward	Clir. D Coleman	_			_			
BC1008	Cllr. Critchley	0	0	0	0	£15,000.00	£200.00	£14,800.00
Highfield Ward	Clir. Mrs Henderson MBE	_	_	_	_			
BC1009	Clir. Hunter	5	5	0	5	£36,939.18	£26,025.41	£10,913.77
Ingthorpe Ward	Clir. Cross			_				
BC1010	Clir. Rowson	6	6	0	6	£37,266.09	£22,266.00	£15,000.09
Layton Ward	Clir. Mrs Benson	_		_				
BC1011 Marton Ward	Clir. M Mitchell	4	4	0	4	£18,302.70	£12,287.70	£6,015.00
BC1012	Cllr. Singleton	4	4	0	4	007.040.07	040.070.70	044.074.00
Norbreck Ward	Clir. Elmes	4	4	U	4	£27,848.07	£12,876.78	£14,971.29
BC1013	Clir. Callow Clir. Mrs Callow	3	3	0	3	£36,346.50	£23,548.84	£12,797.66
Park Ward	Clir. Campbell	3	3	U	<u> </u>	130,340.30	123,340.04	£12,797.00
BC1014	Clir. Kirkland	1	1	0	1	£19,389.79	£2,750.00	£16,639.79
Squires Gate Ward	Clir. Cox	'				219,003.73	22,730.00	110,003.79
BC1015	Clir. Humphreys	1	1	0	1	£15,178.91	£3,270.00	£11,908.91
Stanley Ward	Clir. Roberts		'		<u>'</u>	210,110.01	20,210.00	211,500.51
BC1016	Cllr. Stansfield	7	7	0	7	£30,690.00	£15,869.00	£14,821.00
Talbot Ward	Clir. I Coleman				•	200,000.00	210,000.00	211,021100
BC1017	Cllr. Smith	10	10	0	10	£32,592.78	£18,035.00	£14,557.78
Tyldesley Ward	Clir. Collett	-	-		<u> </u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
BC1018	Cllr. Matthews	3	3	0	3	£22,655.22	£7,383.56	£15,271.66
Victoria Ward	Cllr. Jackson					· · · · · · · · · · · · · · · · · · ·	,	,
BC1019	Clir. Owen	4	4	0	4	£27,301.05	£12,829.39	£14,471.66
Warbreck Ward	Cllr. Brown						•	•
BC1020	Cllr. Scott	4	4	0	4	£21,337.87	£17,173.80	£4,164.07
Waterloo Ward	Clir. O'Hara					·	·	
BC1021	Cllr. Robertson BEM	5	5	0	5	£29,293.52	£24,373.52	£4,920.00
	Ward Totals	85	85	0	85	£525,941.20	£268,264.44	£257,676.76
				I.			I.	
	Unallocated Budget	-	-	-	-	£26,478.60	20.00	£26,478.60
	Income Budget	-	-	-	-	-£45,000.00	20.00	-£45,000.00
	Area Ward Totals	85	85	0	85	£507,419.80	£268,264.44	£239,155.36



# **Blackpool Council - Resources**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	26	(129)	56	(73)	(99)	-
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	251	(1,517)	1,717	200	(51)	-
CORPORATE LEGAL SERVICES	(447)	(273)	(151)	(424)	23	-
CUSTOMER FIRST	(37)	(47)	18	(29)	8	-
ACCOUNTANCY	(77)	(2)	(37)	(39)	38	-
RISK SERVICES	73	(38)	111	73	-	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	2,733	1,564	1,851	3,415	682	-
TOTALS	2,522	(442)	3,565	3,123	601	-

### Commentary on the key issues:

### **Directorate Summary - basis**

The Revenue summary (above) lists the outturn projection for each individual service within Resources
against their respective, currently approved, revenue budget. Forecast outturns are based upon actual
financial performance for the first 7 months of 2015/16 together with predictions of performance,
anticipated pressures and efficiencies in the remainder of the financial year, all of which have been
agreed with each head of service.

#### **Procurement and Projects**

• The favourable variance of £99k is due to an over achievement against current and prior years Priority Led Budgeting targets in respect of staff savings and additional income.

#### **Revenues, Benefits and Transactional Services**

The service is forecast to meet its savings requirement in 2015/16. Additional income has been received from the Department for Work and Pensions (DWP) and Department for Communities and Local Government (DCLG) for welfare reform, Universal Credit and the Council Tax Reduction Scheme (CTRS). This income is to provide the funding to assist Councils in their statutory duty to administer and process extra Housing Benefit/Council Tax Benefit (HB/CTB) workload during the economic downturn, implementation of welfare reforms and implementation of the Council Tax Reduction Scheme.

This funding will be used in part for software changes, process changes, additional staff and equipment due to the increased caseload. The head of service is managing this extra workload by using existing employees and overtime with some filling of posts on a temporary basis.

• The Local Discretionary Support Scheme is forecast to break even in-year.

# **Corporate Legal Services**

• Corporate Legal Services is forecasting a £23k overspend for 2015/16 as a result of staffing and printing cost pressures, additional income is being targeted which may partially offset these costs.

#### **Customer First**

• Customer First is forecasting a £8k pressure in 2015/16. The majority of this pressure falls within the staffing budget due to the need to keep as many staff as possible answering the phones and the extra duties involved in staffing the reception at Bickerstaffe House.

# **Accountancy**

• Accountancy is forecasting a £38k pressure mainly due to a one-off staffing cost.

### **Property Services (incl. Investment Portfolio)**

Property Services is forecasting an overspend of £682k. This projection is based on the current pace of
property rationalisation. There is also a forecast pressure from rental income within the Central
Business District, however, negotiations are being progressed with interested parties. This service now
includes Building Services which has been transferred from the Community and Environmental Services
Directorate.

### Summary of the revenue forecast

After 7 months of the financial year, Resources is forecasting a £601k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

**Budget Holder - Mr S Thompson, Director of Resources.** 

# **Blackpool Council - Places**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
PLACES						
NET EXPENDITURE						
CULTURAL SERVICES	1,780	141	1,639	1,780	-	-
ECONOMIC DEVELOPMENT	627	(1,088)	1,715	627	-	-
HOUSING, PLANNING & TRANSPORT	291	(993)	1,284	291	-	-
VISITOR SERVICES	4,277	2,058	2,268	4,326	49	-
TOTALS	6,975	118	6,906	7,024	49	-

# **Commentary on the key issues:**

# **Directorate Summary**

The Revenue summary (above) lists the outturn projection for each individual service within the
Places directorate against their respective, currently approved, revenue budget. The forecast
outturn of £49k overspend is based upon actual financial performance for the first 7 months of
2015/16 together with predictions of performance, anticipated pressures and efficiencies in the
remainder of the financial year, all of which have been agreed with each head of service.

#### **Visitor Services**

• This service is expecting a £49k overspend by the year-end due to an income target in Print Services that needs to be reviewed as part of a wider review of the service.

# **Budget Holder – Mr A Cavill, Director of Place**



# **Blackpool Council – Strategic Leisure Assets**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	1,289	(513)	3,048	2,535	1,246	-
TOTALS	1,289	(513)	3,048	2,535	1,246	-

# **Commentary on the key issues:**

# **Directorate Summary - basis**

 The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

# **Key Issues**

The Leisure Asset portfolio financial position is £1,246k. This deterioration from month 6 reflects a position at the Winter Gardens that is slightly less than forecast.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

# Budget Holder – Mr A Cavill, Director of Place



# **Blackpool Council – Community and Environmental Services**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUILDING CLEANING	(116)	116	(190)	(74)	42	
CONVENIENCES	926	547	387	934	8	
HIGHWAYS	14,207	7,692	6,515	14,207	-	
TRANSPORT	700	72	628	700	-	
STREET LIGHT PFI & COASTAL PARTNERSHIP	4,485	1,418	3,076	4,494	9	
ENFORCEMENT AND QUALITY STANDARDS	95	(1,275)	1,362	87	(8)	
CVMU	(6)	206	(212)	(6)	-	
INTEGRATED TRANSPORT SERVICES	167	256	(89)	167	-	
TRAVEL AND ROAD SAFETY	52	163	56	219	167	
WASTE MANAGEMENT	15,308	6,186	9,156	15,342	34	
STREET CLEANSING AND LEAF	2,984	1,447	1,509	2,956	(28)	
PARKS	1,705	818	901	1,719	14	
CATERING SERVICES	331	(511)	830	319	(12)	
LEISURE FACILITIES & SPORT DEVELOPMENT	2,012	1,518	642	2,160	148	
BUSINESS SERVICES	1,259	599	619	1,218	(41)	
TOTALS	44,109	19,252	25,190	44,442	333	-

# Commentary on the key issues:

# **Community and Environmental Services - Directorate Summary**

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Waste Management has a net pressure of £34k, an improvement of £17k from Period 6 due to additional income generated by Trade Waste. This is partially offsetting pressures at the Household Waste Recycling Centre (HWRC) due to a decrease in the level of income forecast from recycling waste which is due to a downturn in the recyclate markets. The £856k PFI Grant is no longer available and is subject to judicial review, with the risk being covered against the specific Waste PFI reserve.

Travel and Road Safety's position has deteriorated by £6k in Period 7 to a pressure of £167k due to the net effect of reviewing the forecast for School Bus Routes as part of the ongoing review of this service. The main component of this pressure is a proposed CSR saving no longer deemed achievable.

The pressure on Leisure at Period 7 is unchanged at £148k due to a revised forecast of Leisure income. This includes the pressure on Woodlands Pool and School Swimming transport of £18k.

Building Cleaning is showing a pressure of £42k due to increased staffing costs. The service is looking to make efficiencies and will review income levels as part of the 2016/17 Service Level Agreement (SLA).

Catering is showing an improvement of £42k from Period 6 to an under spend of £12k due to efficiencies on staffing and provisions.

Building Services has transferred to Property Services (incl. Investment Portfolio) within the Resources Directorate.

Other services have savings and pressures that net off to a total saving of £46k. This includes efficiencies in Business Services of £41k achieved by holding vacancies.

# Conclusion – Community and Environmental Services financial position

Community and Environmental Services' position is £333k over budget due to a £34k pressure on Waste because of a fall in the market for recycled materials, Travel and Road Safety pressures of £167k, a £148k pressure on Leisure due to a revised forecast of Leisure income and £42k pressure on Building Cleaning due to staffing costs. Catering is under budget by £12k due to efficiencies on staffing and provisions and there are savings and pressures in other services that net off to a surplus of £46k. Risk on the Waste PFI grant has been offset against reserves.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

# **Blackpool Council - Adult Services**

# Revenue summary - budget, actual and forecast:

	BUDGET	VARIANCE				
		2014/15				
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET		L	L	(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
ADULT SERVICES						
NET EXPENDITURE						
ADULT SOCIAL CARE	4,112	3,301	800	4,101	(11)	-
CARE & SUPPORT	6,656	5,457	1,609	7,066	410	-
COMMISSIONING & CONTRACTS TEAM	1,377	200	1,168	1,368	(9)	-
ADULT COMMISSIONING PLACEMENTS	29,447	12,349	17,052	29,401	(46)	-
ADULTSAFEGUARDING	421	(20)	560	540	119	-
BUSINESS SUPPORT & RESOURCES	1,541	956	589	1,545	4	-
TOTALS	43,554	22,243	21,778	44,021	467	-

### Commentary on the key issues:

### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual service within
the Adult Services Directorate against their respective, currently approved, revenue budget. The
forecast outturn is based upon actual financial performance for the first 7 months of 2015/16
together with predictions of performance, anticipated pressures and efficiencies in the remainder
of the financial year, all of which have been agreed with each head of service.

# Adult Commissioning Placements (Social Care Packages) and Care and Support

- Whilst there still remains an issue with a historical Priority Led Budgeting (PLB) commissioning
  placements savings target, one-off funding has again been identified to offset this in this financial
  year. Significant progress has also been made against the challenging £4.7m 2015/16 PLB savings
  target, which will see the full amount realised in 2016/17. Inevitably, there is forecast to be a
  shortfall in-year as a result of the delay to the review programme for commissioning.
- It should be noted that the forecast outturn within the Adults Commissioning Placements Division is based on trend analysis using invoiced amounts drawn from the financial ledger. Frameworki is currently being implemented and will incorporate financial data in phase 2 of the development which should provide improved forecasting in the future.

#### **Adult Safeguarding**

• Following Deprivation of Liberty (DoLs) case law this Division is forecasting a £119k overspend as a result of additional legal and staffing costs not covered by New Burdens funding.

#### **Summary of the Adult Services financial position**

As at the end of October 2015 the Adult Services Directorate is forecasting an overall overspend of £467k for the financial year to March 2016.

**Budget Holder – K Smith, Director of Adult Services** 



# **Blackpool Council - Children's Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		VARIANCE				
		2014/15					
FUNCTIONS OF THE SERVICE	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - OCT	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	(UNDER)/OVER SPEND B/FWD	
	£000	£000	£000	£000	£000	£000	
CHILDREN'S SERVICES							
NET EXPENDITURE							
LOCAL SCHOOLS BUDGET - ISB	26,741	16,135	10,686	26,821	80	-	
LOCAL SCHOOLS BUDGET - NON DELEGATED	441	178	238	416	(25)	-	
LIFELONG LEARNING & SCHOOLS	21,886	11,004	11,332	22,336	450	-	
EARLY HELP FOR CHILDREN AND FAMILIES	298	170	123	293	(5)	-	
CHILDREN'S SOCIAL CARE	116	67	49	116	-	-	
DEDICATED SCHOOL GRANT	(50,482)	(30,497)	(19,985)	(50,482)	-	-	
CARRY FORWARD OF DSG	-	-	(500)	(500)	(500)	-	
TOTAL DSG FUNDED SERVICES	(1,000)	(2,943)	1,943	(1,000)	-	-	
CHILDRENS SERVICES DEPRECIATION	3,531	2,060	1,471	3,531	-	-	
LIFELONG LEARNING & SCHOOLS	4,349	245	4,232	4,477	128	-	
EARLY HELP FOR CHILDREN AND FAMILIES	4,154	919	3,140	4,059	(95)	-	
CHILDREN'S SOCIAL CARE	26,405	16,093	11,442	27,535	1,130	-	
CHILDRENS SAFEGUARDING	1,155	634	637	1,271	116	-	
LOCAL SERVICES SUPPORT GRANT	(118)	-	(14)	(14)	104	-	
EDUCATION SERVICES GRANT	(2,050)	(487)	(478)	(965)	1,085	-	
TOTAL COUNCIL FUNDED SERVICES	37,426	19,464	20,430	39,894	2,468	-	
TOTAL CHILDREN'S SERVICES	36,426	16,521	22,373	38,894	2,468	-	

# Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual service within
the Children's Services Directorate against their respective, currently approved, revenue budget.
Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16
together with predictions of performance, anticipated pressures and efficiencies in the remainder
of the financial year, all of which have been agreed with each head of service.

#### **Dedicated Schools Grant Funded Services**

The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which
includes amounts that are devolved through the Individual School Budget, together with centrallyretained pupil-related services as listed in the revenue summary. Any under or overspends against
services funded by the DSG will be carried forward to 2016/17 and, in the case of overspends,
become the first call on the grant in that year.

# **Lifelong Learning and Schools**

A Priority Led Budgeting (PLB) savings target of £400k was applied to the Skills, Education and Employment division in 2015/16, to be achieved through a review of synergies between the Positive Steps and Connexions services. The review was carried out and no savings identified, however, it is anticipated that the majority of the target will be achieved this year through the

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maximisation of external income sources (some of which are one-offs) across the whole of Lifelong Learning and Schools.

Due to an increase in the number of children attending Special Schools in the town, there is a forecast overspend on the Special Educational Needs Transport budget of £153k.

# **Early Help for Children and Families**

Significant progress has been made against the challenging £1.4m 2015/16 PLB savings target that
was applied to the Early Help division. Several service reviews, including an assessment of the
nursery provision in the authority's children's centres, have been completed. One-off funding has
been identified to offset shortfalls in full-year effect savings in the current year, and the savings
look close to being realised in full from 2016/17.

# **Children's Social Care**

• The Children's Social Care division is forecasting an overspend of £1.13m due to the high cost of Looked After Children (LAC). Whilst numbers have stabilised at between 440 and 460 for over 12 months, the overspend is as a result of placement mix as highlighted in the graphs on the following pages. The variation in unit costs is significant with an average residential placement equivalent in cost to eleven internal fostering placements and the most expensive placement equal to twenty. Maximising less costly placements is, therefore, a key element of the recovery plan, and to this end placements are reviewed at a fortnightly panel.

# **Children's Safeguarding**

• Child Protection cases have recently reached very high levels, and the forecast overspend shown reflects ongoing pressures on the staffing budget.

# **Local Services Support Grant**

• A shortfall in grant of £104k is forecast relating to a cut in the Department for Education Extended Rights to Free Travel element from £118k to £14k in 2015/16.

### **Education Services Grant**

From April 2013, the education functions provided by local authorities have been funded from the
Education Services Grant (ESG). The Council receives £87 per pupil in relation to the pupils in
schools maintained by the authority plus £15 for each pupil in all schools and academies in respect
of responsibilities retained for every pupil within our boundary. A shortfall in grant of £1.085m is
included in the forecast overspend, relating to the anticipated loss of funding due to both historical
and in-year academy conversions.

#### Summary of the Children's Services financial position

As at the end of October 2015 the Children's Services Directorate is forecasting an overspend of £2.468m for the financial year to March 2016.

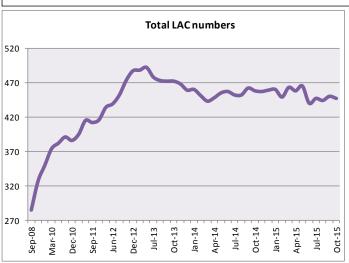
Budget Holder - Mrs D Curtis, Director of Children's Services

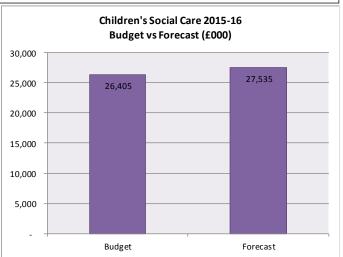
#### **Children's Social Care Trends**

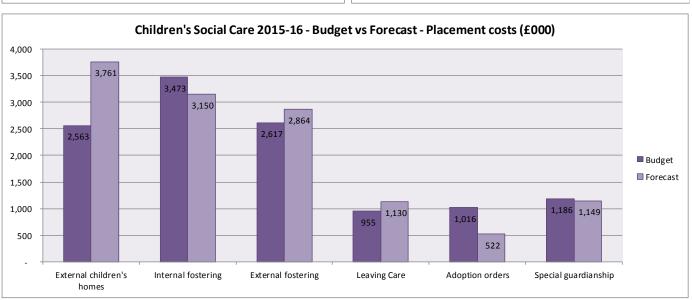
	External Placements					Total			Internal Fostering			Total LAC	
Date	Fostering		Residential		iotai			internal Fostering			Numbers		
Date	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
Dec-08	8.67	411	47,453	27.50	2,624	95,423	36.17	3,035	83,926	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	36.84	3,175	86,186	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	52.96	4,757	89,820	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	52.37	4,809	91,824	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	54.63	4,237	77,563	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	59.42	4,396	73,983	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	63.16	4,538	71,849	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	64.25	4,586	71,376	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	67.07	4,764	71,031	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	66.95	4,711	70,366	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	85.07	5,526	64,958	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	90.07	6,167	68,469	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	93.88	6,485	69,080	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	96.25	6,673	69,330	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	101.94	5,953	58,400	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	99.56	5,754	57,801	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	97.24	5,892	60,592	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	102.57	6,005	58,547	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	95.09	5,065	53,265	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	92.50	5,412	58,513	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	91.83	5,534	60,268	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	94.36	5,850	61,992	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	93.32	6,150	65,909	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	97.87	6,634	67,785	251.13	3,151	12,549	450
Oct-15	70.28	2,864	40,748	26.58	3,761	141,471	96.87	6,625	68,389	251.61	3,150	12,520	447

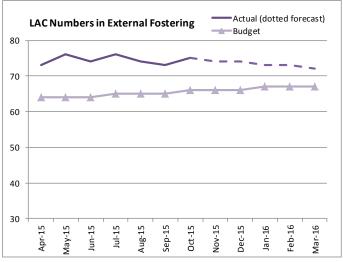
Note:

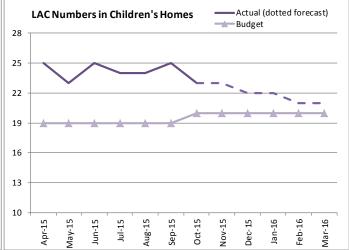
The variance between the current total number of Looked After Children (447) and the total internal fostering and external placement numbers (348) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.

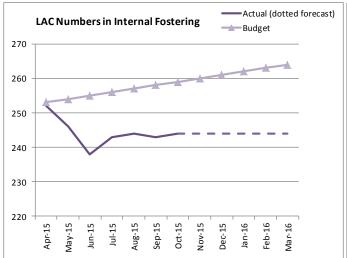


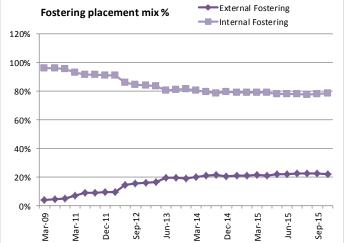












# **Blackpool Council – Public Health**

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,808	1,060	748	1,808	-	-
NHS HEALTH CHECKS - MANDATED	357	121	236	357	-	-
CHILDREN (0-19) - NCMP MANDATED	2,644	682	2,413	3,095	451	-
HEALTH PROTECTION - MANDATED	25	19	6	25	-	-
TOBACCO CONTROL	604	307	297	604	-	-
MENTAL HEALTH AND WELLBEING	426	234	192	426	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,389	1,263	1,504	2,767	378	-
FALLS PREVENTION / ACCIDENTS	112	91	21	112	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	4,521	2,640	2,231	4,871	350	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	514	250	264	514	-	-
OTHER PUBLIC HEALTH SERVICES	240	100	168	268	28	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	4,650	3,949	701	4,650	-	-
GRANT	(18,290)	(14,235)	(4,055)	(18,290)	-	-
TOTALS	-	(3,519)	4,726	1,207	1,207	-

# Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the services leads

#### **Public Health Grant**

The Public Health Grant is a central government grant which is ring-fenced until March 2016 after which the grant will be based on a national formula. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment

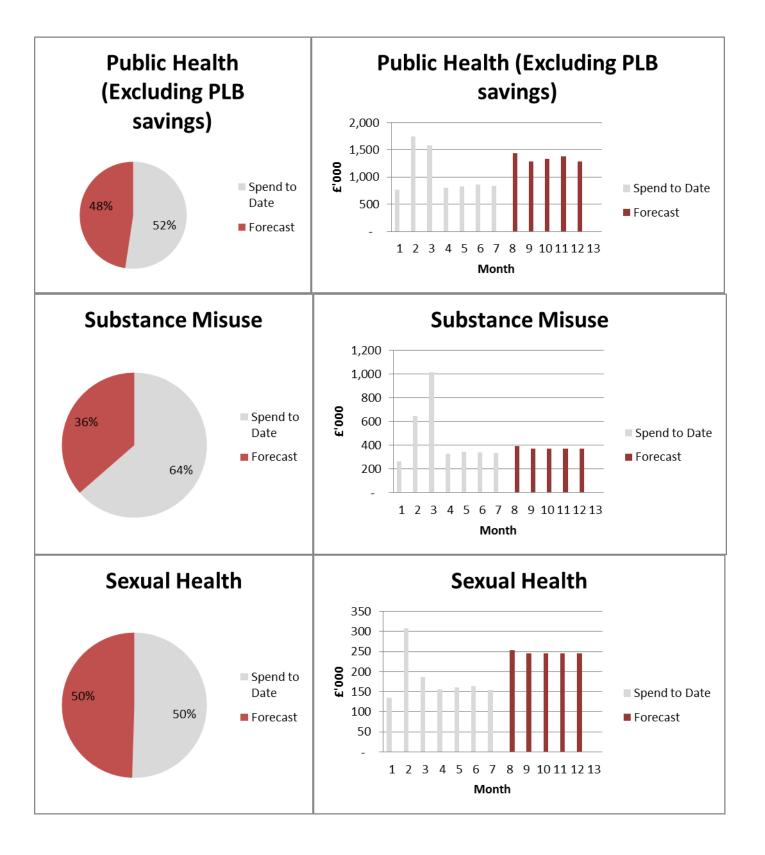
#### Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

# **Summary of the Public Health Directorate financial position**

As at the end of October 2015, the Public Health Directorate is forecasting an overspend of £1.207m against a grant total of £18.29m, due to the in-year grant cut from the Department of Health for the financial year to March 2016.

# Budget Holder - Dr Arif Rajpura, Director of Public Health



# Blackpool Council - Budgets Outside the Cash Limit

# Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16		•	2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR - OCT	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	14,503	7,742	5,530	13,272	(1,231)	-
PARKING	(3,650)	(2,725)	(465)	(3,190)	460	-
CORPORATE SUBSCRIPTIONS	193	74	119	193	-	-
HOUSING BENEFITS	1,653	955	704	1,659	6	-
COUNCIL TAX & NNDR COST OF						
COLLECTION	349	245	101	346	(3)	-
SUBSIDIARY COMPANIES	(1,121)	(442)	(754)	(1,196)	(75)	-
CONCESSIONARY FARES	3,850	1,136	3,377	4,513	663	-
LAND CHARGES	(42)	23	(65)	(42)	-	-
PREVIOUS YEARS' PENSION LIABILITY	2,821	1,645	1,176	2,821	-	-
NEW HOMES BONUS	(1,440)	(1,221)	(361)	(1,582)	(142)	-
TOTALS	17,116	7,432	9,362	16,794	(322)	-

## **Commentary on the key issues:**

## **Directorate Summary - basis**

The Revenue summary (above) lists the latest outturn projection for each individual service
categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime.
Forecast outturns are based upon actual financial performance for the first 7 months of 2015/16
together with predictions of performance, anticipated pressures and savings in the remainder of the
financial year, which have been agreed by each designated budget manager.

#### **Treasury Management**

This revenue account is forecast to achieve a favourable variance of £1,231k for the year. This reflects
the ongoing temporary windfall from the short-term interest rates currently being paid to finance
recent capital expenditure and a lower interest charge by Lancashire County Council on the Local
Government Reorganisation debt.

# **Parking Services**

• As at Week 31 (w/e 1<sup>st</sup> November) Parking income is at £4,124k with patronage at 1,088,231. Car park patronage is up by 24,317 and income is up by £115,323 on 2014/15. On-Street Pay and Display is down on patronage by 18,887, and down on income by £27,930. The extremely challenging income target the service has means that it is £460k down on its income budget year-to-date.

# **Subsidiary Companies**

• The cost to the Council of supporting the subsidiary companies is expected to be £75k less than budget due to the reducing balance payback of prudentially borrowed schemes.

# **Concessionary Fares**

• This service is forecasting a pressure of £663k, which mainly relates to the ongoing pressure arising from increased bus patronage.

# **Land Charges**

• This service is forecasting to break even during 2015/16.

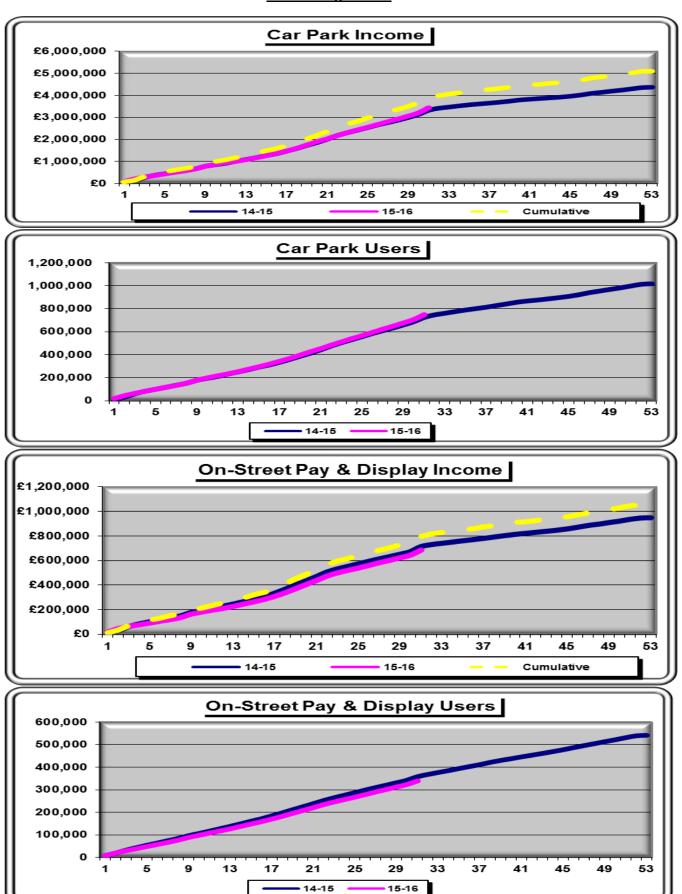
#### **New Homes Bonus**

• The underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus. This is based on the Start-Up Funding Allocation.

# Summary of the revenue forecasts

After 7 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £322k underspend.

# **Car Parking Trends**





	Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
		£000	£000	£000	£000	£000	£000	£000	£000	
	Director Responsible for Resources									
	Property and Asset Management									
	Central Business District Phase 1	40,832	37,576	3,256	-	3,256	(353)	620	-	
	Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
	Central Business District Phase 2	4,500	12	(12)	4,500	4,488	2	1,500	-	
	Syndicate Other Resources Schemes	1,300 586	1,321 60	(21) 176		(21) 526	167 53	100 273	-	
	Other Resources Schemes	580	60	1/6	330	520	53	2/3	-	
	Total Resources	48,626	40,377	3,399	4,850	8,249	(131)	2,493	-	
ζ	Director Responsible for Adult Services									
ag	Langdale Learning Disability Centre	1,900	1,634	266	_	266	_	266	_	
Ð		1,464	-	318	1,146	1,464	389		_	
4	Other Adult Services Schemes	2,545	1,462	643	440	1,083	190	393	-	
_	Total Adult Services	5,909	3,096	1,227	1,586	2,813	579	1,334	-	
	Director Responsible for Deputy Chief Executive									
	ICT Refresh	800	-	(288)	800	512	65	350	-	
	Total Deputy Chief Executive	800	-	(288)	800	512	65	350	-	

#### 2015/16 CAPITAL MONITORING MONTH 7

	Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
		£000	£000	£000	£000	£000	£000	£000	£000	
	Director Responsible for Community and									
	Environmental Services									
	Anchorsholme Seawall	22,363	8,467	11,696	2,200	13,896	6,093	5,000	_	
	Coast Protection Studies	1,451	1,114	337		337	40	150	-	
	Marton Mere Pumping Station & Spillway	505	-	418	87	505	432	73	-	
	Marton Mere HLF	360	125	235	-	235	71	100	-	
	Other Environmental Services	320	246	74	-	74	74	-	-	
τ	Transport									
a	Blackpool/Fleetwood Tramway	99,990	89,495	10,495	_	10,495	(850)	3,000	_	
ag	Sintropher	1,690	2,780	(1,090)		(1,090)	-	_	_	
$\odot$	Tramway Emergency Works	10,589	11,040	(451)		(451)	(295)	_	_	
		7,565	-	` -	2,114	2,114	365		-	
42	Bus and Tram Shelter Upgrade	1,077	320	757	-	757	-	-	-	
ı	Yeadon Way	2,520	2,584	(64)	-	(64)	(106)	-	-	
	Other Transport Schemes	627	-	553	74	627	357	270	-	
	Total Community and Environmental Services	149,057	116,171	22,960	4,475	27,435	6,181	10,342	-	
	Discrete Programity for Commence and									
	Director Responsible for Governance and									
	Regulatory Services									
	Carleton Crem Building Works	1,991	1,854	137	_	137	33	75	_	
	Registrar Scanning	83	-,35	-	83	83	38		-	
	Total Governance and Regulatory Services	2,074	1,854	137	83	220	71	120	-	

#### 2015/16 CAPITAL MONITORING MONTH 7

1,615 12,500 6	1,129	£000	£000	£000	£000	£000	£000	
						I I		
12,500 6	0 =	486	-	486	263	223	-	
6	8,778	3,722	-	3,722	565	1,157	-	
	-	6	-	6	5	1	-	
4,557	2,005	220	2,332	2,552	586	1,466	-	
13,051	11,112	-	1,939	1,939	1,124	815	-	
1,950	-	-	1,950	1,950	-	950	-	
2,318	87	-	2,231	2,231	667	964	-	
12,705	13,924	(1,319)	100	(1,219)	-	-	-	
61,499	60,287	(588)	1,800	1,212	394	418	-	
700	-	-	700	700	586	114	-	
3,200	-	-	3,200	3,200	-	-	-	
89	-	89	-	89	89	-	-	
1,984	1,252	732	-	732	412	320	-	
1,050	1,050	-	-	-	-	-	-	
	-	-			462		-	
633	-	-	633	633	-	633	-	
	99.624	3,348	16.808	20.156	5,153	7,522	_	
	1,030 1,923 633 119,780	1,923 - 633 -	1,923	1,923 - 1,923 633 - 633	1,923 - 1,923 1,923 633 - 633 633	1,923 1,923 1,923 462 633 633 633 -	1,923 1,923 1,923 462 461 633 - 633 633 - 633	1,923 1,923 1,923 462 461 - 633 633 - 633 -

	Capital Schemes
	Director Responsible for Childrens Services
Pag	Devolved Capital to Schools Christ The King Christ the King PRU Refurbishment Westbury Feasibility Plan Basic Need Condition Other Children's Schemes
ge	Total Childrens Services
44	CAPITAL TOTAL

Total Scheme Budget	Spend as at 31/3/15
£000	£000
507	-
5,160	4,830
210	6
150	-
2,127	-
458	-
611	469
9,223	5,305
335,469	266,427

Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Oct	Forecast to Year End	Forecast Variance
£000	£000	£000	£000	£000	£000
200	110	507	52	254	
388		507	53	254	
(1,270) 204		(950) 204	- 214	(10)	
204	150	150		48	
(763)	2,890	2,127		-	
- (700)	458	458		243	
87	55	142	26	116	
(1,354)	3,992	2,638	510	651	
20, 420	22.524	52.022	42 422	22.042	
29,429	32,594	62,023	12,428	22,812	

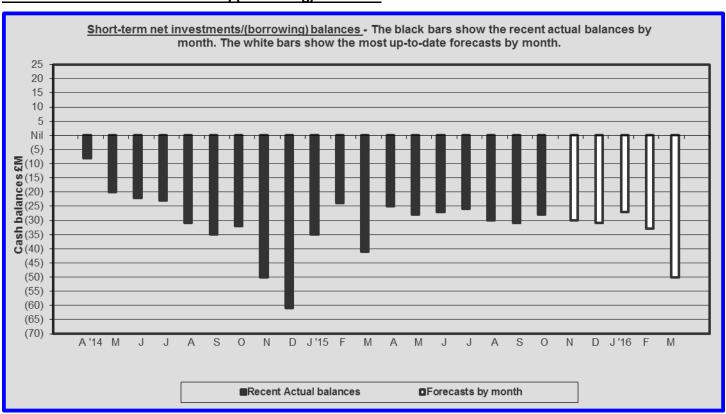
Notes

# **Blackpool Council**

# <u>Cash summary - budget, actual and forecast:</u>

			CAS	SH FLOW - SUMMARY - 15/16			
FULL YEAR	APR-OCT	APR-OCT	NOV - MAR	(*) THE CASH FLOW BUDGET IS	APR - OCT	NOV - MAR	FULL YEAR
CASH FLOW	CASH FLOW	CASH FLOW	CASH FLOW	CONSISTENT WITH THE REVENUE	MORE / (LESS)	MORE / (LESS)	MORE / (LESS)
BUDGET (*)	BUDGET (*)	ACTUAL	FORECAST	BUDGET AND THE CAPITAL	CASH	CASH	AS NOW
				PROGRAMME IN TOTAL. THE BUDGETED	ACTUAL	FORECAST	FORECAST
				CASH FLOW PHASING IS BASED ON	vs BUDGET	vs BUDGET	vs BUDGET
				DETAILED EXPECTATIONS AND PAST			
£M	£M	£M	£M	EXPERIENCE	£M	£M	£M
				RECEIPTS			
88	51	49	36	Housing Benefit & Subsidy	(2)	(1)	(3)
102	64	55	36	Council tax and NNDR	(9)	(2)	(11)
15	9	10	6	VAT	1	-	1
36	24	28	12	RSG & BRR	4	-	4
98	61	75	37	Other Grants	14	-	14
83	49	60	50	Other Income	11	16	27
-	-	110	-	MM Transactions Received	110	-	110
-	-	63	-	Receipt of Loans	63	-	63
422	258	450	177	RECEIPTS - NORMAL ACTIVITIES	192	13	205
				PAYMENTS			
9	5	5	4	Police & Fire	-	-	-
236	131	148	104	General Creditors	(17)	1	(16)
-	-	-	-	RSG & BRR	-	-	-
110	64	65	47	Salaries & wages	(1)	(1)	(2)
74	44	43	30	Housing Benefits	1	-	1
33	41	187	33	MM Transactions Paid Out	(146)	(41)	(187)
462	285	448	218	PAYMENTS - NORMAL ACTIVITIES	(163)	(41)	(204)
(40)	(27)	2	(41)	NET CASH FLOW IN/(OUT)	29	(28)	1
Α	В	С	D		= C less B	= D less (A-B)	

# <u>Cash - short-term net investments/(borrowing) balances:</u>



# **Commentary on Cash Movements during the year:**

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 7 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31<sup>st</sup> March 2015 due to the accelerated receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31<sup>st</sup> March 2016.

# **Balance Sheet / Working capital:**

BALANCE SHEET 2015/2016								
LAST Y/END		CURRENT	CHANGE	NEXT Y/END				
31 Mar 15		31 Oct 15	Movement since	31 Mar 1				
Actual		Actual	31 Mar 15	Foreca				
£000s		£000s	£000s	£00				
781,767	Property, Plant and Equipment	794,195	12,428	835,00				
97	Intangible Assets	78	(19)	(				
20,462	Long-term Assets	(19,822)	(40,284)	20,00				
	Current Assets							
37,014	Debtors	33,250	(3,764)	45,00				
550	Short Term Assets Held for Sale	(550)	(1,100)	55				
449	Inventories and Work in Progress	541	92	2.				
350	Short Term Investments	-	(350)	30				
3,224	Cash and cash equivalents	4,986	1,762	5,00				
843,913	Total Assets	812,678	(31,235)	906,10				
	Current Liabilities							
-	Bank Overdraft	-	-					
(52,815)	Borrowing Repayable within 12 months	(30,000)	22,815	(50,00				
(54,813)	Creditors	(56,150)	(1,337)	(60,00				
	Long-term Liabilities							
(88,023)	Borrowing Repayable in excess of 12 months	(88,023)	-	(95,00				
(11,347)	Capital Grants in Advance	(11,347)	-	(9,00				
(17,834)	Provisions	(22,799)	(4,965)	(15,00				
(335,926)	Other Long Term Liabilities	(335,926)	-	(310,00				
283,155	Total Assets less Liabilities	268,433	(14,722)	367,16				
(70,702)	Usable Reserves	(65,645)	5,057	(59,55				
(212,453)	Unusable Reserves	(202,788)	9,665	(307,61				
(283,155)	Total Reserves	(268,433)	14,722	(367,16				

# **Commentary on the key issues:**

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 7. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold.

Over the 7-month period there has been an increase in Property, Plant and Equipment of £12.4m and an increase in cash and cash equivalents of £1.8m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.